Faurecia Overview | Global Leader in Automotive Equipment

- 34 countries
- €20.7 billion of total sales*
- 103,000 employees
- 330 sites
- 489 patents filed in 2015
- > 6,000 engineers and technicians in R&D
- 30 R&D centers
- 610 programs in development
Faurecia Overview | Focused Business Portfolio

**Automotive Seating**
- Total sales 2015: €6.2bn
- Market share:
  - Complete Seats: 12%
  - Frames & Mechanisms: 17%
- Leader in global platforms with standard frames
- Global leadership and strong profitability of mechanisms business
- Rapid organic growth (CAGR 6.2%)

**Interior Systems**
- Total sales 2015: €5.0bn
- Market share: 14%
- Benefiting from consolidation of market
- Diverse portfolio of products and technologies
- Most premium interior supplier
- Value-creating business

**Emissions Control Technology**
- Total sales 2015: €7.5bn
- Market share: 27%
- Leader in global platform standardized solutions
- Leader in technologies for fuel economy (lightweight, energy recovery)
- Leader in depollution for cars and trucks
Faurecia Overview | A Strong Presence in All Automotive Regions

**NORTH AMERICA**
- 28%
- 44
- 6
- 20,700

**EUROPE**
- 54%
- 143
- 15
- 57,900

**SOUTH AMERICA and rest of the world**
- 3%
- 31
- 3
- 8,600

- products sales
- plants
- R&D centers
- employees
Lead in Sustainable Mobility
&
Cockpit of the Future
Lead in the Cockpit of the Future; HMI, Comfort and Safety

- Electronics HMI embedded in cockpit
- New materials and smart surfaces
- Integrated smartphones and tablets
- Sensors and data collection for health and well being
- Modular interiors adaptable to driving conditions
- Advanced comfort solutions
Technical perfection, automotive passion